

ESG DISCLOSURE ASSESSMENT OF THAILAND'S LISTED COMPANIES AND RECOMMENDATIONS FOR POLICY DEVELOPMENT

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THAILAND CORPORATE ESG DISCLOSURE



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Foreword from SEC Thailand

Thailand is facing challenges of our times from rapidly changing situations and uncertainty caused by external factors, particularly the COVID-19 pandemic, to vulnerability to climate change and digital disruption. This changing landscape has an impact on several sectors, influencing developmental directions and adaptability to enhance competitive edge. While we are propelling our efforts to recover from the pandemic and pursuing sustainability, the defining issue of our time, we should all embrace this opportunity to build back a better and more sustainable economic system.

Capital market plays a significant role in supporting the commitment to sustainability. As the Thai capital market regulator, the Securities and Exchange Commission (SEC) is developing a sustainable capital market that provides a mechanism for listed companies to embed environmental, social and governance (ESG) factors into their business operation and value chains in line with international standards, national policies and guidelines. These include the United Nations' Sustainable Development Goals (UN SDGs), UN Climate Change Conference of the Parties (COP26), the United Nations Guiding Principles on Business and Human Rights (UNGPs), the 20-Year National Strategy, the Bio-Circular-Green (BCG) economic model as well as the National Action Plan on Business and Human Rights (NAP).

In doing so, the SEC has recently revised the mandatory annual disclosure of listed companies, called "One Report," which has become effective in 2022. One Report enhances disclosure efficiency by providing ESG information for stakeholders to evaluate relevant ESG risks and opportunities and to shape their ESG direction, policy and strategy accordingly. One Report combines the disclosure of business performance and ESG efforts, including human rights protection and carbon emissions.

The SEC would like to thank the World Bank Group for preparing this report on "ESG Disclosure Assessment of Thailand's Listed Companies and Recommendations for Policy Development." The analysis on the 2020 ESG disclosure practices of leading listed companies on the Thai Stock Exchange and recommendations on policy actions of Thai regulators in this report will ensure that ESG reporting among companies in the Thai capital market remains relevant and consistent with international norms.

The SEC trusts that the findings and recommendations herein will pave the way for further development of ESG disclosure in the Thai capital market and ensure sufficiency of information provided by corporations for investors and stakeholders to make well informed decisions. In driving forward a sustainable value creation, we will continue working with stakeholders to develop a sustainable future and together achieve the United Nations' Sustainable Development Goals.



Foreword from World Bank

For over 70 years, the Kingdom of Thailand and the World Bank Group has built a strong and productive partnership that has evolved from one focused on traditional lending and advice into an innovative knowledge-based partnership that reflects Thailand's dynamic middle-income status. Our long-term partnership has supported the Government's effort to improve the lives of many people living in Thailand, through more and better job opportunities, better quality of life, and ensuring that poor and marginalized households and firms are financially resilient to benefit from Thailand's prosperity.

In terms of financial sector development, the World Bank has engaged with Thai financial regulators and policy makers to further develop a sound, stable, resilient, and inclusive financial sector to support national economic growth and recovery from any economic shocks such as the adverse impact of COVID-19 pandemic. To support the Government's Bio-Circular-Green (BCG) Economic Model, the World Bank has supported the foundation of the Sustainable Finance and Environmental, Social, and Governance (ESG) Investment Regime in the Thai financial market by incorporating these factors into the investment process of pension funds, building local capacity concerning the independent external review process, providing technical inputs on "Repositioning Thailand's Financial Sector for a Sustainable Digital Economy" and through the production of these benchmarking ESG reports.

This report draws on previous benchmarking exercises devised by the World Bank to assess environmental, social and governance disclosure practices in client countries. The methodology is based on international good practice, including United Nations Principles for Responsible Investment (PRI) principles, as well as extensive experience from World Bank and IFC teams. When it comes to green financial sector frameworks, assessing a baseline position is increasingly important for policy makers in emerging markets. As international standards are developed, securities regulators and policy makers globally will need to examine how to align their domestic guidance and regulations in a way which encourages international investment whilst balancing domestic needs. As with Thailand, developing markets often have a solid basis, for example of corporate governance codes, which can be built on as they move to adopt international practice such as Task Force on Climate-Related Financial Disclosures (TCFD) reporting. We stand ready to support our clients as they develop reporting frameworks, showcasing domestic, regional and international leadership.



Executive Summary

This report presents an analysis of current ESG (environmental, social and governance) disclosure practice among expected leading companies listed on the Thai Stock Exchange (SET 50 corporates plus an additional 11 selected to improve the sectoral distribution of the sample) using a checklist of general reporting indicators and of primary specific ESG indicators that Thai companies would be anticipated to disclose on. It follows by offering recommendations on policy actions Thai regulators could take to ensure ESG reporting amongst Thai market companies remains relevant, and consistent with international norms.

The assessments found good overall disclosure levels across the full universe of 61 companies. It showed better disclosure rates amongst the largest companies (by market capitalisation) versus the smaller companies. Overall disclosure rates for companies scoring Yes or Partial were 71% for the > 250bn baht group, 61% for the 110bn - 250bn group and 45% for < 110bn group.

The first section of the assessment framework reviews general ESG management and reporting practices. Across the assessed sample of companies there were good disclosure levels suggesting that **Thailand's listed companies are well placed to respond to requirements to manage and report on ESG issues**. The second section of the assessment framework reviews specific ESG indicators. Focussing on the SET 50 universe, **the analysis found companies disclosed best on social indicators followed by governance and environmental**, with companies receiving at least 'Partial' scores 63% of the time in environmentally specific indicators, 84% in social and 71% in governance.

We focussed particular attention on 3 priority issues: climate change, and specifically the GHG emissions metric, human rights, and use of skills matrix in board nomination processes.

Analysis of GHG emissions highlighted Industrials and Resources as the best disclosing sectors. Of the 80% of companies providing some GHG emissions disclosure 38% provided external assurance of that data. The assessments found only 12% of companies refer to TCFD reports in annual reporting. There is evidence of companies providing other climate-related information, not in the form of a TCFD report, though disclosure levels remain poor.

Regarding human rights the assessments evaluated whether companies had a human rights policy, whether that policy referenced UN Guiding Principles, and whether a company used the Human Rights Due Diligence framework in its operations. In all human rights indicators disclosure rates significantly improved as market capitalisation increased.

Positively, we found that 76% of companies use a skills matrix in board nomination processes, however, it is not clear whether ESG skills are being considered as disclosure levels on the two indicators related to board training and board competency on ESG issues show significantly poorer disclosure rates.

The final section of the paper considers ESG regulation for Thailand. We recommend that with well-established ESG management and reporting practices SEC Thailand should focus on ensuring Thai corporate ESG disclosure is aligned and/or supporting 3 key disclosure trends of ISSB, TCFD, and the ASEAN Taxonomy.



Introduction

The aim of this project was to understand current ESG (environmental, social and governance) disclosure practice among expected leading companies listed on the Thai Stock Exchange (SET). The project developed a checklist of the primary ESG indicators that Thai companies would be expected to disclose, based on the *Principles for Responsible Investment (PRI) report ESG Data in China: Recommendations on Primary ESG indicators*, and previously used by the World Bank for similar exercises in other markets. The checklist was supplemented with additional indicators relevant to the Thai market and from the Securities and Exchange Commission Thailand's One Report requirements.

This paper presents the key findings of the disclosure assessment, an overview of global ESG-related policy, and recommendations on the steps that might be taken by regulators such as SEC Thailand to align ESG disclosure practices between Thai companies and between Thai companies and their regional and international peers.

The intention is that increased comparability will enhance domestic and international investors' ability to integrate ESG data into their investment decisions and will encourage investment in Thai companies and in green and sustainable assets in Thailand.



Study Approach

The baseline assessment involved assessing the public disclosures (i.e., the information provided by companies on their websites and in their recent annual and sustainability reports – generally FY 2019/20) against a structured assessment framework.

Company universe

The assessments covered Thailand's SET 50 corporates listed on the Stock Exchange of Thailand, plus an additional 11 corporates to improve the sectoral distribution of the sample. Generally, the analysis presented in the Key Findings section of this report will cover the full universe of 61 assessed companies. It will also include specific analysis related to company market capitalisation which will only cover the SET 50 universe of companies. For context it is worth noting that SET 50 constituents are primarily large- and mid-cap companies. See Appendix for the list of companies assessed.

An overview of the company universe market capitalisation and industry classification characteristics is presented in Table 1. The small industry sample sizes mean it is difficult to draw definitive conclusions regarding industry reporting trends, although the data does allow us to offer robust observations about the implications of company size.

Table 1: Market capitalisation and industry sector breakdown of the assessed company universe.

	> 250bn (Baht)	110bn – 250bn (Baht)	< 110bn (Baht)	Total
Agro & Food Industry	0	3	3	6
Consumer Products	0	0	6	6
Financials	2	5	3	10
Industrials	2	1	2	5
Property & Construction	2	1	1	4
Resources	6	0	6	12
Services	3	6	3	12
Technology	3	1	2	6
Total	18	17	26	61

The assessment framework

Companies were assessed against 42 indicators (see Appendix) that can be broadly split into:

- General reporting indicators.
- Specific environmental indicators.
- Specific social indicators.
- Specific governance indicators.



Task Force on Climate-Related Financial Disclosure (TCFD) indicators.

The framework for the general reporting practice and specific indicators was based on the Principles for Responsible Investment (PRI) report *ESG Data in China: Recommendations on Primary ESG indicators*¹. This report, whilst developed with a focus on China, presents a set of core indicators that cover universally recognised ESG topics, and is aligned with global reporting frameworks such as GRI (Global Reporting Initiative). As such, it provides a base level of ESG disclosure for all countries.

The framework was supplemented with indicators relating to TCFD given the global significance of climate change and additional specific indicators of significance to the Thai market based on the One Report², and not covered in the base framework.

A further indicator question on whether a company reports the proportion of revenue derived from sustainable related activities was added. This was included as sustainable taxonomies continue to be developed by markets in all regions.

The assessment process

The framework assessed companies on publicly available information only, including information from company websites and relevant annual reports. Each indicator was scored Yes, Partial or No depending on whether a company fully, partially or did not meet the requirements of the indicator. Partially meeting an indicator usually meant that the company provided some information on the topic in question but did not meet the specific requirements of the indicator.

These data were then analysed, to provide an overall assessment of ESG disclosures, and to provide insights into specific reporting practices. Individual company results have been kept anonymous in this report as the intention is to build a picture of universal disclosure and not comment on individual company performance.

¹ https://www.unpri.org/fiduciary-duty/esg-data-in-china-recommendations-for-primary-esg-indicators/4345.article

² https://www.sec.or.th/onereport



Key Overall Findings

The following section presents the key findings of the assessments. The section will first provide a summary of the overall status of Thailand's corporate ESG reporting based on the findings of the assessment framework. It will then present focus areas on the specific environmental, social, governance, and TCFD indicators.

Whole assessment framework

Figure 1 displays the results of each question in the assessment framework across the 61 assessed Thai listed companies. It is sorted by market capitalisation from largest to smallest (left to right). It also shows the categories of questions: general reporting questions, specific environmental, social, governance and TCFD questions on the x axis. Taken as a whole the assessments show reasonably good levels of disclosure. The heatmap does indicate improved disclosure amongst larger companies as compared to the smaller companies. The overall disclosure rates for companies scoring Yes or Partial are 71% for the > 250bn group, 61% for the 110bn - 250bn group and 45% for < 110bn group.



Figure 1: Heatmap showing disclosure assessments of companies sorted by increasing market capitalisation

Fundamental ESG reporting practices exist across all assessed companies with some specific social and governance (policy-related) indicators showing very good disclosure levels. Certain of the clear gaps in disclosure can be partially explained by applicability. For example, questions related to air and water emissions are not material for all assessed industries and represent large areas where disclosure is lacking. Task Force for Climate-related Financial Disclosures (TCFD) is another area where disclosure



levels are poor, this could be explained by the expectations remaining fairly new, or more seriously, be symptomatic of poor corporate materiality assessment practices.

General management indicators

Across the assessed sample of companies there are good disclosure levels on indicators designed to evaluate the presence of appropriate management processes within companies across environmental, social and governance themes i.e., defining materiality, policy commitments, setting objectives and KPIs, reporting management actions and performance. An area of comparative weakness is indicator 5.01 which asks whether the company provides information on objectives and targets set to improve performance on governance issues.

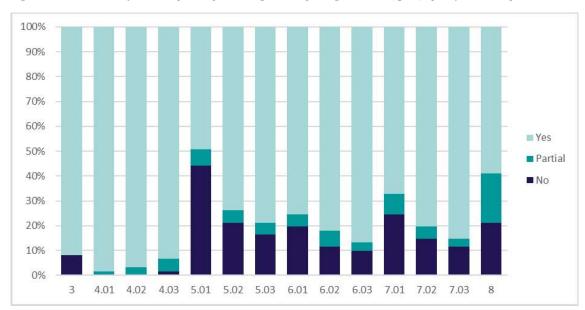


Figure 2: Disclosure rate for all sample companies on general reporting indicators (Q.3-8) split by indicator question

There were no significant trends related to sector or company size disclosure on general reporting indicators. It is notable that the SDGs were a key feature in reporting for 57% of companies and at least referred to by an additional 20% of companies.

Environmental, Social and Governance specific indicators

The assessment framework includes a selection of, globally widely reported, specific environmental, social and governance indicators. Focussing on the SET 50, companies receiving at least 'Partial' scores occurred 63% in environmentally specific indicators³, 84% in social and 71% in governance. Figure 3 illustrates the improved disclosure rates in the higher market capitalisation groups which is not unexpected given the greater scrutiny by investors and other stakeholders those companies tend to be exposed to.

³ The analysis for environmental specific indicators excludes air emissions and water emissions indicators which are not relevant to all assessed companies.



Figure 3: Disclosure rates of SET 50 companies for specific indicators across market capitalisation groupings

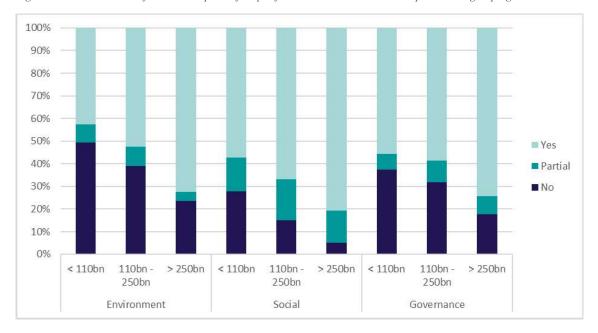
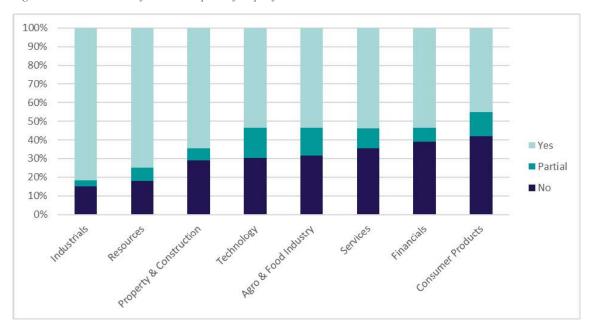


Figure 4 shows the same specific indicators with disclosure rates separated by Set 50 sector. The Industrials and Resources sector are the best performing whilst the remaining sectors have broadly similar disclosure rates.

Figure 4: Disclosure rates of SET 50 companies for specific indicators across sectors





Key Findings on Priority Topics for Thailand

This section focusses on three priority topics for Thailand, presenting for each the overall results from the assessment framework and case studies⁴ of corporate reporting on the issues.

GHG emissions

The disclosure of GHG emissions in SET 50 companies varies across company size and sector. Overall, company disclosure of Scope 1 & 2 emissions (indicator 12.01) with external assurance (indicator 12.02) is good, showing increased rates as company size increases. However, external assurance does appear to lag actual disclosure.

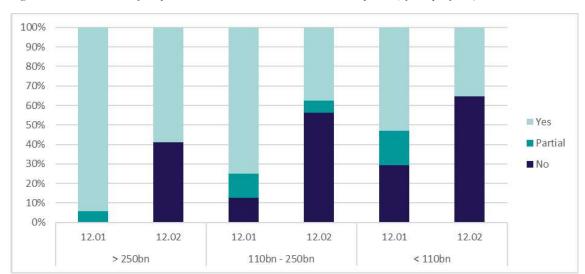


Figure 5: Disclosure rates of Scope 1 & 2 GHG emissions across SET 50 companies (by company size)

Figure 6 shows that disclosure of Scope 1 & 2 GHG emissions varies across sectors within SET 50 companies but is generally high. Notably 100% of companies in Resources and Industries sectors disclose Scope 1 & 2 emissions. External assurance of Scope 1 & 2 emissions is also highest in the Resources, Industrials and Property & Construction sectors.

⁴ We note the case studies presented are illustrative examples of reporting. They are not a comprehensive list of all instances of good reporting, or necessarily a comment on which companies provide best disclosure.



100% 90% 80% 70% 60% Yes 50% 40% Partial 30% ■ No 20% 10% 0% 12.01 12.02 12.01 12.02 12.01 12.02 12.01 12.02 12.02 12.01 12.02 12.01 12.02 12.01 12.02 12.01 Agro & Food Resources Financials Services Technology Property & Industrials Consumer Products Industry Construction

Figure 6: Disclosure rates of Scope 1 & 2 GHG emissions across SET 50 companies (by sector)

There is a considerable gap between the disclosure of and external assurance of Scope 3 emissions compared to Scope 1 & 2. Only 35% of SET 50 companies disclose Scope 3 emissions. The Resources sector leads Scope 3 disclosure with 50% of companies scoring 'Yes' for disclosure and external assurance.

The Task Force on Climate-Related Financial Disclosures (TCFD) is becoming increasingly significant internationally and progresses company climate disclosures from simple metrics such as GHG emissions. In the SET 50 the research found only 12% of companies included or referenced a TCFD report in Annual Reports (a key aim of TCFD is to include climate-related information alongside traditional financial information). However, as shown in Figure 7, companies are providing some disclosure of relevant climate information through other sources.

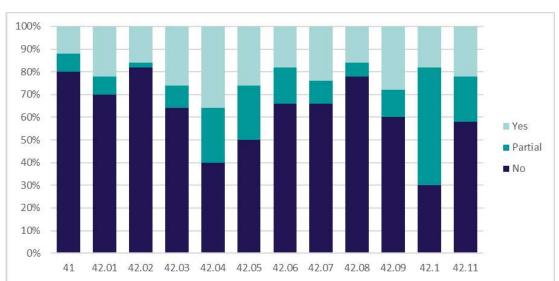


Figure 7: Disclosure rates for TCFD indicators. Question 42 separates each of the TCFD requirements to assess which elements a company provides adequate disclosure against.

Case Study 1 is from PTT Global Chemical PCL, a large Industrials company. PTT have produced a comprehensive TCFD report that enables stakeholders to have a good understanding of how the



business is managing climate change and how the company might perform in a changing climate world.

Case Study 1: PTT Global Chemical PCL

PTT Global Chemical PCL has produced a standalone 2021 TCFD report that is linked to in its annual report. The TCFD report discloses in detail on all the TCFD Recommendations — Governance, Strategy, Risk Management, and Metrics and Targets. The physical risk scenario analysis sets out scenarios used, physical risks identified, and the implication to the GC Business:

Natural Hazard Implication to GC Business

By conducting the asset specific risk validation at detailed site level, potential significant risk and potential opportunities for GC to benefit, and high level financial implications can be outlined as follows;

	Water Stress	Flooding	Wind and Cyclones	Sea Level Risk	Extreme Heat
Natural Hazard	-		9		<u> </u>
Implication to GC Business	Water stress may result in unavailability of adequate fresh water. This may lead to disruption of production, and utilities. Additionally, it may also increase the water sourcing cost as plant requires to adopt more expensive alternate technologies.	Disruption of GC's operation resulted in revenue loss. GC's critical 1st tier feedstock supplier may delay delivery raw material but there is no significant impact to GC.	GC's design standard with design margin 10% can cope maximum wind speed in Thailand. No significant impact on GC assets.	No GC assets located in sea level risk. No significant impact on GC assets.	No significant impact on GC assets.
Financial Implication	404 – 536 MTHB	17 MTHB	•	•	

The TCFD report also discloses the business' scope 1, 2, and 3 GHG emissions:

2.4.1. Climate-related metric

GC asset that for the period 1^{st} January to 31^{st} December 2020, the total GHG emissions by scope, within our organizational boundary are as follows:

Scope		GHG emiss	sions (tons CO ₂ e	quivalent)	
(as defined within ISO 14064- 1:2006)	2012 (recalculated)	2017 (recalculated)	2018 (recalculated)	2019 (recalculated)	2020
Direct GHG Emissions (MtCO ₂ equivalent)	5.74	6.37	6.08	6.10	5.88
Market-based energy indirect (scope 2) GHG emissions (MtCO ₂ equivalent)	2.72	2.02	1.92	2.14	1.98
Location based energy indirect (scope 2) GHG emissions (MtCO ₂ equivalent)	0.03	0.01	0.01	0.013	0.02
Other relevant indirect GHG emission (scope 3)* (MtCO ₂ equivalent)	2.68	11	10	11	11.03

<u>Remark:</u> GHG scope 3 covers 8 categories, including Purchased goods and service, Upstream transportation and distribution, Waste generated in operations, Business travel, Downstream transportation and distribution, Processing of sold products, Use of sold product and End-of-life treatment of sold product.

SOURCE: https://sustainability.pttgcgroup.com/storage/document/climate-change-strategy-and-target/tcfd-report-2021-en.pdf



Case Study 2 is from Indorama Ventures PCL, a large Industrials company. The company's 2020 Sustainability Report discloses on its externally assured GHG emissions. This disclosure is a good example of how a company can be clear on the methods used and scope of data calculation, enabling investors and other stakeholders to easily compare across companies. Indorama also calculates its GHG emissions to industry standards.

Case Study 2: Indorama Ventures PCL

Indorama provides good disclosure on its scope 1 and 2 GHG emissions. The disclosure includes both market based and location based measurement. Further it provides historical data and details how the operational coverage of the emissions has changed over time. Finally, it includes an independent assurance statement for the data.



SOURCE: https://sustainability.indoramaventures.com/storage/content/sustainability-report/en/sustainability-report_2020/doc.pdf



Human rights

Overall, the social indicators in the reference framework are well disclosed on, both across company size and sectors, with 79% of the indicators being scored at least Partial by all 61 assessed companies. Within the Social theme Human Rights is a key topic for Thailand. Indicator 29 in the assessment framework explored whether a company has a human rights policy that references international norms, for which 67% companies scored 'Yes'. Amongst the SET 50 companies there is a clear increase in disclosure as market capitalisation increases, as can be seen in Figure 8.

Further analysis was conducted to explore whether a company's human rights policy explicitly referred to following the UN Guiding Principles on Business and Human Rights (UNGP) and whether they used Human Rights Due Diligence (HRDD) as a risk management tool. Across the SET 50 companies, 56% of companies referenced UNGP and 58% use HRDD, as can be seen in Figure 8 disclosure is significantly improved amongst the largest companies.

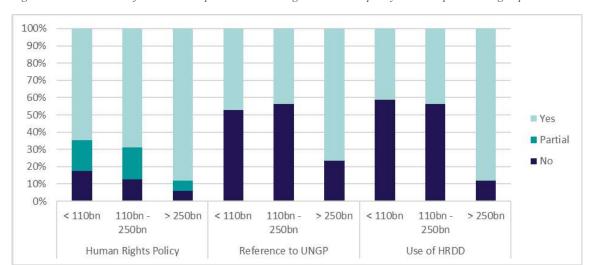


Figure 8: Disclosure rates for SET 50 companies on human rights indicators split by market capitalisation groups.

Of the companies which refer to UNGP and HRDD in their human rights policies a brief reference to the frameworks is made in the majority of cases. In the case of HRDD, many companies publish the general HRDD framework but do not specify how their operations follow the framework. The following examples demonstrate some instances of best practice related to Human Rights disclosure aligning with international norms.



Case Study 3 is from Thai Union Group PCL, an Agro & Food Industry company. It is a good example of how a company can disclose on its real world activities in relation to the Human Rights Due Diligence (HRDD) framework, thereby enabling stakeholders to understand how human rights is managed in practice.

Case Study 3: Thai Union Group PCL

Thai Union's HRDD document uses the pillars of the HRDD Framework to organise specific examples of the company's human rights disclosure.

Recent Key Activities & Initiatives, by pillars*

Pillar 1 Basic Statement & Policies on Human Rights	Pillar 2 Assess Risk	Pillar 3 Prevent	Pillar 4 Detect	Pillar 5 Remedy	Pillar 6 Continuous Monitoring & Disclosure
Published Global Non-Reprisal Policy Published Policy on Responsible Sourcing of Palm Oil to ensure social and environmental sustainability of palm oil in our supply chain Published Policy on Responsible Sourcing of Tuna Published updated Ethical Migrant Recruitment Policy	Continue to conduct more granular country-based and sector-based human rights risk assessments for selected high-risk operation sites and supply chains Commissioned independent human rights risk assessment of seafood raw materials in our Chicken of the Sea Frozen Food's supply chain.	All mitigation action plans to mitigate and prevent human rights risks remain in place for 100% of our operations sites. Ongoing training on Thai Union's CoC including the topics of anti-harassment and anti-discrimination Implemented special health and hygiene measures to minimize COVID-19 infection risks for our employees	Continuing external audits of global fleets against the Vessel Code of Conduct (VCoC) Initiated in-depth audits of the labor recruitment process of fishers in our supply chain	Began to implement a systematic remediation guideline in our Thailand-based operations, to ensure that remedies provided to affected individuals are compatible with human rights. Began to implement a rating system of labor rights complaints or grievances in our Thailand-based operations, to ensure that issues are investigated and resolved in a manner that is timely and compatible with human rights	Published our annual update of the UK Modern Slavery Act Transparency statement Published our 2020 annual Sustainability Report

This slide cover recent key activities & initiatives during April 2020-May 2021. Further details about our human rights-related activities
are shared in our annual Sustainability Report, UK Modern Slavery Act Transparency Statement, and SeaChange® website.

SOURCE: https://www.thaiunion.com/files/download/sustainability/policy/20210601-human-rights-due-diligence-framework.pdf



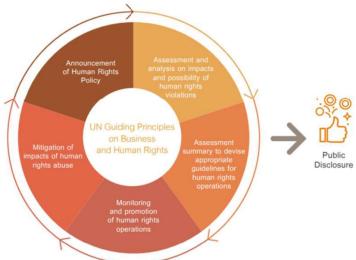
Case Study 4 is from Kasikornbank, a Financials company. It provides a clear statement on its responsibility to manage human rights and has a commitment that its operations run in line with the United Nations Guiding Principles on Business and Human Rights, including what those principles entail. The next level of detail on this disclosure would be to describe the specific actions the company is taking to meet each of the UNGP's.

Case Study 4: Kasikornbank

Kasikornbank's 2020 Sustainability Report publishes the steps of the UN Guiding Principles, stating their operations are in line with the framework.

Business entities worldwide have increasingly embraced greater respect for human rights because the business sector plays a key role in promoting human rights through their business operations which improve the quality of life, while their products and services are developed to facilitate the convenience of the public. However, any inappropriate operation may become a threat to business operations. KBank, as a financial service provider, fully recognizes that respect for human rights is an important corporate responsibility which relates to employees, customers, suppliers and joint ventures. KBank's business activities could potentially either prevent or support human rights violations. For this reason, the Board of Directors reviews our human rights policy every year*. Relevant work teams from various departments also work together every year to assess human rights risks and impacts, examine operational processes to prevent such risks and find appropriate solutions and remediation actions to brace for any impacts stemming from human rights violations.

KBank runs operations in line with the United Nations Guiding Principles on Business and Human Rights, Principles of Humanity, as follows:



SOURCE: https://www.kasikornbank.com/en/sustainable-development/SDAnnualReports/Y2020_SD_EN.pdf



Case Study 5 is from Berli Jucker PCL, a Services company. It publishes its standard operating procedure of HRDD which clearly outlines the process for identifying and managing human rights risks.

Case Study 5: Berli Jucker PCL

Berli Jucker PCL's HRDD Standard Operating Procedure document describes how their human rights due diligence reporting will be carried out to align with UNGP. 2. Human rights Due Diligence Process The Requirement of the BJC Human Rights Due Diligence process (in accordance with the UN Guiding Principles for Business and Human rights: UNGP) has 5 steps as follows: 1. Integrate the principle of human rights into the new policy and currently existing policy 2. Assess the risk and impact on human rights 3. Integrate and implement 4. Monitor the responses and communicate the impacts are resolved 5. Remediate and accept complaints Risk and Remediation and Organization Monitoring Integration Impact Grievance Policy and Reporting Assessment Mechanism The guidelines for the BJC Human rights Due Diligence improvement are... 1. Study from the DJSI assessment criteria under "Human rights - Due Diligence Process" section. 2. Study from the operation of counterparts. (CPALL, Thaibev, etc.) 3. Develop from the company's human rights policy including the UN Guiding Principles for Business and Human rights (UNGP) Human rights framework based on the UN Guiding Principles for Business and Human rights (UNGP) Share this window

 $SOURCE: \underline{https://sustainability.bjc.co.th/frontend/web/index.php?r=about\%2Fdownload\&id=63}$



Board matrix

A majority of SET 50 companies report using a board matrix, as shown by Figure 9. Seventy six percent (76%) of companies score at least 'Partial' for indicator 35 which asks whether the company uses a skills matrix for the board nomination process. However, less than half of companies disclose if the board receives training on ESG issues (indicator 33) or whether the board has competencies relating to ESG (indicator 34). Overall, this suggests companies may be using a board matrix that does not factor in ESG competency, and ESG competency is not an issue that is readily developed at board-level. In the SET 50 only one company scored 'Yes' on indicators 33, 34, and 35.

100% 90% 80% 70% 60% Yes 50% ■ Partial 40% ■ No 30% 20% 10% 0% 33 34 35

Figure 9: Disclosure rates of SET 50 companies on specific indicators related to board matrix



Case Study 6 is from Banpu PCL, a smaller Resources company in the SET 50. It's disclosure in the 2020 Sustainability Report on its use of a board skills matrix is simple and clear to understand.

Case Study 6: Banpu PCL

Banpu PCL's 2020 Sustainability Report clearly discloses the board skills matrix it uses in director nomination and the skills of the current board of directors. Note that there are not explicit ESG skills included in the matrix, though ESG considerations may factor into disclosed skills.

BOARD OF DIRECTORS NOMINATION

The Corporate Governance and Nomination Committee is responsible for setting nomination criteria and reviewing the qualifications of the directors. In general, the tenure of Independent Board Directors must not exceed 9 years or 3 consecutive terms and Directors must not hold more than 5 external directorships candidate is assessed, including independence, gender, General Meeting.

nationality, religion, age, experience, skill and expertise. The attributes of the candidates are assessed using the Board Skills Matrix to ensure benefits to the Company and expectations of the stakeholders. After the screening process, the Corporate Governance and Nomination Committee will nominate the candidate for in other listed companies. Moreover, a number of the Board's approval to propose the candidate director aspects are taken into consideration when each to be elected by shareholder's approval in the Annual

BOARD SKILLS MATRIX



SOURCE: https://www.banpu.com/wp-content/uploads/2021/05/Banpu-SD-Report-2020-EN.pdf



Case Study 7 is from The Airports of Thailand PCL, a Services company and one of the largest in the SET 50. Its disclosure of a board skills matrix is effective in highlighting what competencies each board member has and how those competencies feed into each of the board committees. Further, one of the skills features sustainable development.

Case Study 7: Airports of Thailand PCL

Airports of Thailand discloses a populated board skills matrix on its corporate website. The matrix includes a column for 'Strategic Planning/Sustainable Development'.

	Dive	Diversity Educations and Experiences										Specific Committee						
Director's Name	Gender	Age	(Ministry of Finance) Directors' Pool	Independent Director	Finance and Economics	Management and Business Administration/Commerce and Service/Marketing	Transportation and Logistics	Lava/Security	Strategic Planning/Sustainable Development	Science and Technology/Telecommunications and Information Technology/innovation	Accounting	Engineering/Energy	Audit Committee	Nomination Committee	Remuneration Committee	Corporate Governance Committee	Risk Management Committee	
I. MR PRASONG POONTANEAT	M	60	1		✓	V		✓			V	1						
2. MISS SUTTIRAT RATTANACHOT	F	60	1	1	1	✓	V	V			1				1			
3. MR. MANIT NITIPRATEEP	М	64	~	~	✓	V			1		1			V			V	
4. MR. THANIN PA-EM	M	63	1	1	1	V		V	1	1						V	1	
5. AIR CHIEF MARSHAL BHANUPONG SEYAYONGKA	М	60		V		V	~	~	~	~			~	~		~		
6. MR KRICHTHEP SIMLEE	M	60	~			V	V		~			1						
7. POLICE GENERAL MANU MEKMOK	M	58		1		1		V						V				
3. MR. SARAWUT BENJAKUL	М	54	¥	*		¥	V	V										
). MR. KRISADA CHINAVICHARANA	M	56	1			✓		V						V	V			
10. MR. WARA TONGPRASIN	M	48		1	*	V		¥			V		1			V		
11. MRS. NATJAREE ANUNTASILPA	F	49		1	1	✓					1		✓		1			
2. MR. KRIT SESAVEJ	M	56	1	1	1	V			V								~	
13. Mr. CHAYATAN PHROMSORN	M	54				~	V		V			~						
14. MR. NITINAI SIRISMATTHAKARN	M	48	V		V	1	V		✓	1		1				1	~	
TOTAL			9	9	8	14	6	8	7	3	5	4	3	4	3	4	4	

^{- 9} Independent directors

SOURCE: https://www.airportthai.co.th/wp-content/uploads/2020/05/Skill-matrix-22-April.20.pdf



Global Policy Discussion

The global ESG landscape is rapidly evolving with significant advancements in sustainability regulations across global regions. While the European Union is setting the pace with the highest number of ESG-related regulations out of any region, countries across the world already provide mandatory or voluntary ESG/CSR reporting guidelines on a broad range of sustainability-related topics. Within Asia, regulators and also industry bodies have been key drivers of increased ESG and sustainability legislation in recent years. See Appendix for a list of ESG related regulation.

Existing areas of ESG regulations

Broad-spectrum ESG regulations:

Broad-spectrum ESG regulations, rather than thematic, can largely be grouped into several categories: corporate ESG disclosure, investor ESG disclosure, investor ESG integration, and investment stewardship codes. In addition, ESG regulation can take the form of ESG-aligned financial products, taxonomies, and national sustainable finance strategies.

Over 80 countries and the European Union have implemented some level of oversight or guidance on how corporates and/or investors report against ESG guidelines. Several jurisdictions also have regionally specific stewardship codes. While Europe and the UK are leading the way with requiring mandatory disclosures covering a broad spectrum of ESG topics, Asian countries still rely heavily on voluntary frameworks.

ESG-specific regulations:

Governance is the most widely covered topic in ESG-specific regulation. Many markets across global regions corporate governance codes. Globally these are fairly aligned requiring disclosure on common metrics.

Environmental ESG regulation covers a range of legislation types, from setting standards for green financial products like green bonds to taxonomies to climate stress testing. Climate change, and related topics, are currently dominating implemented environmental corporate ESG regulation, and more often requiring mandatory disclosure. The <u>2021 TCFD status report</u> highlights there are 8 jurisdictions which have announced TCFD-aligned official reporting requirements – Brazil, EU, Hong Kong, Japan, New Zealand, Singapore, Switzerland, United Kingdom. TCFD supporters have increased from 513 in 2018 to 2,616 in 2021, this includes 287 and 1,069 financial institutions respectively.

Notwithstanding national-level net zero commitments, Asian markets tend to have broad-spectrum ESG regulations instead of regulations that focus on specific environmental issues. Though, Asian markets do appear to be making above average progress in developing region-specific green taxonomies (e.g. Malaysia, Bangladesh, Singapore, China).

Social issues are less commonly isolated in ESG regulations, particularly so in Asia. Where mandatory social ESG requirements exist, they tend to relate to employee or board diversity, or requirements to address human rights-related abuses in operations and supply chains.

Horizons of ESG regulation

As ESG matures, the demand for globally comparable and consistent ESG data has driven the formation of the International Sustainability Standards Board (ISSB) by the IFRS Foundation. ISSB intends to become the framework for a comprehensive global baseline of sustainability disclosure. At

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time of writing, it is consulting on two proposed standards. One sets out general sustainability-related disclosure requirements and the other specifies climate-related disclosure requirements. Broadly the requirements build upon TCFD and SASB Standards, and ISSB will be seeking to work with other international organisations and jurisdictions to support the inclusion of the global baseline into jurisdictional requirements.

Any resultant ISSB standards can be expected to lead investor and other stakeholder expectations of what corporates should report on. Government regulators should give strong consideration on the extent to which they will desire entities within their jurisdiction to align – in terms of promoting foreign investment and acceptance of ISSB's definitions on material disclosures.

More generally, the frontiers of ESG regulation may see a greater focus on the 'S' of ESG, drawing attention to human rights (as reflected in the latest GRI Framework), the treatment of employees, diversity and inclusion, protection of whistle-blowers, and environmental justice. As reporting continues to improve on direct operations the importance of accountability across the value chain is likely to increase. The trend of evolving from voluntary reporting to mandatory reporting is expected to increase and reporting requirements are likely to become increasingly implementation focused.



Policy Recommendations for Thailand

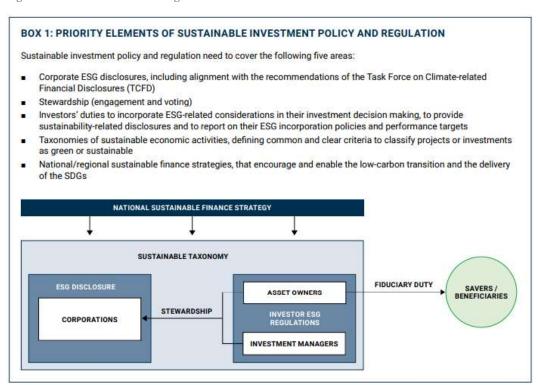
This section provides some initial recommendations on how Thailand can evolve its ESG-related corporate disclosure regulations.

As shown by the strong general reporting indicator disclosure rates (Figure 2), existing ESG-related regulation in Thailand, and most recently the Form 56-1 One Report, appears to have been effective in developing a culture of ESG reporting amongst its large and listed companies. With an effective corporate disclosure regulatory mechanism implemented the SEC Thailand should focus on ensuring that the information corporates are reporting is of sufficient scope and quality to enable the financial system to support national and international sustainability priorities.

There are two key considerations for Thailand's regulators: (1) ensuring disclosure requirements are aligned with international best practice and are relevant to the international investment community, and (2) ensuring disclosure delivers real world outcomes and on international and Thai sustainability goals (e.g., The Paris Agreement).

It is also worth reiterating the role of corporate ESG disclosure policy within a sustainable finance system, which is to provide the current and forward-looking information on corporate performance on ESG issues that will be used when making investment decisions and leading engagement with investee companies. As summarised in Figure 10, and explained further in the report - How policy makers can implement reforms for a sustainable financial system (Part 1) - A toolkit for sustainable investment policy and regulation.

Figure 10:Sustainable Investment Regulation overview⁵



⁵ How policy makers can implement reforms for a sustainable financial system (Part 1) - A toolkit for sustainable investment policy and regulation



This next section considers four areas of focus for Thailand:

International Sustainability Standards Board (ISSB)

We recommend that the One Report is supplemented with a requirement to report on core ISSB disclosure requirements. ISSB has been created through consolidation of leading investor-focused sustainability disclosure organisations including, Climate Disclosure Standards Board (CDSB - an initiative of CDP) and the Value Reporting Foundation (VRF - which houses the Integrated Reporting Framework and the SASB Standards).

ISSB intends to become the framework for a comprehensive global baseline of sustainability disclosure. It will initially release prototype <u>climate</u> and <u>general disclosure requirements</u>. As these disclosure requirements are released and become an international standard it will be important for national regulation to support companies in aligning with the requirements to maintain and encourage international investment.

We suggest that Section 3 of the One Report could be used to require and/or encourage reporting against ISSB requirements. For comprehensive disclosure amongst Thailand's listed companies, we would encourage mandatory reporting to be introduced with a two-year phase-in period. Mandatory requirements could initially focus on the larger SET 50 companies where reporting practices are better developed and then be expanded to eventually included all listed corporates.

Task Force on Climate-Related Financial Disclosures (TCFD) Regulation

We recommend that mandatory TCFD reporting is introduced. Climate change is a critical global issue, acknowledged by Thailand through its NDC and commitment to the Paris Agreement. The TCFD recommendations, designed for ambitious climate-related reporting but also practical for near-term adoption, are widely accepted as the most appropriate global framework for robust reporting on climate change. Comprehensive TCFD reporting for Thailand's listed companies would significantly improve investors ability to make the shifts in capital needed for transition to a low carbon economy.

Mandatory reporting could initially focus on the SET 50 and/or SET 100 and subsequently expand to all listed companies.

One of the key recommended disclosures involves the use of climate scenario analysis to consider a company's resilience, including a 2°C or lower scenario. We recommend Thailand's financial regulators consider introducing a few simple scenarios that companies are asked to report against in the first couple of years.

ASEAN Taxonomy

We recommend that Thailand's regulators introduce national regulation to support the ASEAN Taxonomy. The ASEAN Taxonomy Version 1 was developed in response to the clear need for a common language across ASEAN Member States and to improve the lack of transparency of information and quality data. Version 1 is the foundation for the ongoing development of the ASEAN Taxonomy. The framework will evolve as the multitude of stakeholders in ASEAN provide their feedback and detailed technical screening criteria are developed.

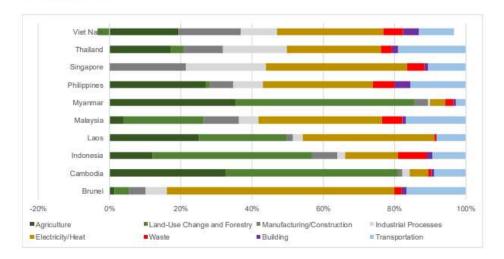
The ASEAN Taxonomy for its Plus Standard has produced a ranking of priority sectors, responsible for over 85% of ASEAN GHG emissions, for which threshold-based screening criteria will be developed: (1) Agriculture, forestry and fishing, (2) Manufacturing, (3) Electricity, gas, steam, and air conditioning



supply, (4) Transportation and storage, (5) Construction & Real estate activities, (6) Water supply; sewerage, waste management and remediation activities.

Figure 11: GHG emissions contribution by sectors 2018 - by AMS⁶

To understand how these sectors contribute to individual AMS emissions, data on each AMS emission was examined by sector. Figure 15 shows the contribution of GHG emissions by the sectors in the AMS.



Implementation of the ASEAN Taxonomy will need the support of ASEAN Member State regulators to ensure the data needed for activity threshold classification is available and of sufficient quality. As the ASEAN Taxonomy activities and thresholds are defined we recommend that the SEC Thailand considers:

- 1. Adopting mandatory disclosure requirements against ASEAN Taxonomy Plus Standard activities with a 2-year phase-in period.
- 2. In the first instance Plus Standard disclosure requirements apply to SET 100 listed companies in Priority Sectors but consideration is given to extend requirements to all listed companies in Priority Sectors.
 - The ASEAN Taxonomy recognises that it should apply to 'large businesses and multinationals who are able to make impactful investments and innovation, but also the small and medium enterprises (SMEs) who are the backbone of the ASEAN economy'.
- 3. Requiring all listed companies to report against the qualitative Foundation Framework of the ASEAN Taxonomy with a 2-year phase-in period.

We expect that ASEAN Taxonomy disclosure requirements could be included as specified metrics/information within Section 3 of the One Report.

A key consideration in taxonomy development is interoperability of taxonomies designed in and/or for differing markets. The ASEAN Taxonomy is already considering this in the policy design; however, SEC Thailand should consider how taxonomy related regulation it implements encourages the production of corporate ESG data that is useful to the ASEAN and other international taxonomies.

⁶ https://www.theacmf.org/images/downloads/pdf/ASEAN-Taxonomy.pdf (page 34)



Other national policy priorities

We recommend that the One Report is supplemented with a list of core indicators that will support Thailand's national policy priorities. This list can be reviewed periodically to ensure reporting does not stagnate and remains relevant, though if reporting effectively companies should be consistently revaluating current and emerging ESG risks and opportunities and modifying management and reporting practices as topics gain relevance. However, there is a risk that companies default to solely reporting on the required indicators.



Appendix

Assessment framework

No. (#)	Questions
Overvie	w of ESG integration and reporting
1	Does the company report/explain the scope of its reporting?
2	Does the company provide information on the company's business model?
3	Does the company provide information on the relevance of ESG issues to the company's strategy and risk profile?
4	Does the company provide information on the policies the company has adopted in relation to the issues in question?
4.01	Governance
4.02	Social
4.03	Environment
5	Does the company provide information on the commitments, objectives and targets the company has set in relation to these issues, and the key performance measures (KPIs) it uses to tracks its performance against these?
5.01	Governance
5.02	Social
5.03	Environment
6	Does the company provide information on the actions taken by the company to manage these issues?
6.01	Governance
6.02	Social
6.03	Environment
7	Does the company provide information on the company's performance on each of these issues?
7.01	Governance
7.02	Social
7.03	Environment
8	Does the company report its dedicated structure allocated exclusively for Sustainability/ESG (personal/department)?
9	Does the company report on the proportion of turnover aligned with sustainability-related activities?
10	What other themes or indicators are captured and appear to be of importance to the company?
11	Does the company use the Sustainable Development Goals in its reporting framework?
Specific	indicators
12	Does the company disclose its total GHG emissions (scope 1,2,3)?
12.01	Scope 1 & 2
12.02	Are the disclosed Scope 1 & 2 emissions externally assured?
12.03	Scope 3
12.04	Are the disclosed Scope 3 emissions externally assured?
13	Does the company disclose its GHG emission reduction performance or historical data of GHG emissions?
14	Does the company disclose a GHG emission reduction goal?
15	Does the company disclose its air emissions of NOx, SOx, POP, VOC, HAP, PM?
15.01	NOx
15.02	Sox
15.03	Persistent organic pollutants (POP)
15.04	Volatile organic compounds (VOC)
15.05	Hazardous air pollutants (HAP)
15.06	Particulate matter (PM)
16	Does the company disclose its total water withdrawl?
17	Does the company disclose the proportion of water recycled?
18	Does the company disclose its total energy consumed?
19	Does the company disclose the proportion of renewable energy consumed?

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20	Does the company disclose its total waste from operations?
21	Does the company disclose the proportion of hazardous waste?
22	Does the company disclose the proportion of waste recycled?
23	Does the company disclose its water emissions of:
23.01	Nitrogen?
23.02	Phosphorus?
23.03	Persistent Organic Pollutants?
23.04	Oxygen Demand?
24	Does the company disclose its workforce composition by gender?
25	Does the company disclose the training hours provided per employee?
25.01	On job specific training
25.02	On ESG-related topics
26	Does the company disclose its wages paid?
27	Does the company disclose its injury rate?
28	Does the company disclose its fatality rate?
29	Does the company have a policy to respect internationally recognised human rights e.g. UN International Bill of Rights, UDHR, UN International Covenant on Civil and Political Rights, UN International Covenant on Economic, Social and Cultural Rights?'
30	Does the company disclose the proportion of women on the Board?
31	Does the company disclose on decentralization of authority of the President/CEO?
32	Does the company disclose its CEO pay ratio?
33	Does the company disclose if the Board receives training on ESG issues?
34	Does the company disclose whether the Board has competancies relating to ESG?
35	Does the company use skills matrix for the board nomination process?
36	Does the company have a published insider trading policy?
37	Does the company have a published anti-corruption policy?
38	Does the company have a published conflicts of interest management policy?
39	Has the company identified its key stakeholders?
40	Does the company describe the expectations of those stakeholders and how it meets those expectations?
TCFD re	lated indicators
41	Does the company include TCFD related information in its annual report?
42	What elements of TCFD does the company report against?
42.01	Describe the board's oversight of climate-related risks and opportunities.
42.02	Describe management's role in assessing and managing climate-related risks and opportunities.
42.03	Describe the organization's processes for identifying and assessing climate-related risks.
42.04	Describe the organization's processes for managing climate-related risks.
42.05	Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organization's overall risk management.
42.06	Describe the climate-related risks and opportunities the organization has identified over the short, medium, and long term.
42.07	Describe the impact of climate-related risks and opportunities on the organization's business, strategy, and financial planning.
42.08	Describe the resilience of the organization's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.
42.09	Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process.
42.10	Disclose Scope 1, Scope 2, and if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks.
42.11	Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets.



Global policy examples

The below table is a list of examples of ESG-related regulation but is not a complete list of all ESG regulation. It looks at both general ESG regulation and regulations aimed at specific themes or areas, it also covers global national markets but with a focus on Asian markets.

Category	Type of regulation	Notable examples
General ESG regulations	Corporate ESG disclosure	 European Union - Non-Financial Reporting Directive (NFRD) and Corporate Sustainability Reporting Directive (CSRD) [proposed] Indonesia - Mandatory Corporate ESG disclosure for corporations and financial services organisations (e.g. rule X.K.6) India – Guidance Document on ESG Disclosures – Bombay Stock Exchange published a guidance document on ESG disclosures, a comprehensive set of voluntary ESG reporting recommendations, informed by global sustainability reporting frameworks Japan – Basic Policy of Reserves (2014;2020) Philippines – Sustainability Reporting Guidelines for Publicly Listed Companies, Memorandum Circular No. 1085 (2020) from The Philippine Securities and Exchange Commission - outlines information that covered companies will have to disclose in relation to their non-financial performance across the economic, environmental and social aspects of their organisations. United Kingdom – Mandatory disclosure against TCFD [proposed] Hong Kong – ESG Reporting Guide (2016) from HKEX- ESG disclosure guidelines for listed companies Singapore – Sustainability Reporting Guide (2016) from Singapore Exchange (SGX) - mandates annual sustainability reporting by all listed companies China - ESG disclosure requirement for listed companies Taiwan – mandatory CSR reporting in compliance with GRI Standards, now includes elements of TCFD
	Investor ESG disclosure	 Hong Kong - Requirement that ESG /climate-focused funds disclose how they incorporate ESG factors, report and reference ESG criteria etc. China - First Green Investment Guidelines, from The Asset Management Association of China (AMAC) European Union - e.g. Sustainable finance disclosure regulation (SFDR) Singapore - Singapore Exchange Regulation (SGX RegCo) and Monetary Authority of Singapore (MAS) disclosure standards for ESG fund [proposed]
	Investor ESG integration	 European Union – regulations on <u>Personal Pension Products</u>, <u>Long-term investment funds</u> Bangladesh – <u>Guidelines on Environmental and Social Risk Management</u> South Korea – <u>National Pension Service Act</u>
	Financial ESG products	 ASEAN - Sustainable bond standards China - Sustainability linked bonds Malaysia - Guidelines on sustainable and responsible investment funds Hong-Kong - List of verified ESG funds from Securities and Futures Commission (SFC) Taiwan - "FTSE4Good TIP Taiwan ESG Index Futures" from TWSE
	Stewardship codes	 European Union – EFAMA Stewardship Code Japan – <u>Japan's Stewardship code</u> Singapore - Stewardship principles for responsible investors Hong Kong – <u>Principles of Responsible Ownership</u>

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		■ India – <u>Stewardship Code for Mutual Funds</u>
		■ Malaysia – Malaysian Code for Institutional Investors
		■ Singapore – Singapore Stewardship Principles for Responsible Investors
		■ South Korea - <u>Stewardship Code</u>
		■ Thailand – <u>Investment Governance Code for Institutional Investors</u>
		■ Taiwan - Stewardship Principles for Institutional Investors from Taiwan Stock Exchange (TWSE)
		■ United Kingdom – <u>The UK Stewardship Code</u>
		■ USA - <u>Stewardship Framework for Institutional Investors</u>
Environment ('E')	Corporate environmental	■ European Union - EU Taxonomy (contains disclosure requirements)
regulations	disclosure	 United Kingdom - Climate-related Financial Disclosure Regulations 2022
		■ USA - Securities and Exchange Commission (SEC) of climate risk [proposed] and requirement for major oil companies to disclose
		methane emission data
		■ France - Energy Transition Law
		■ Japan - Mandatory GHG Accounting and Reporting System
		New Zealand – mandatory "comply or explain" disclosures for financial institutions
	Investor environmental	■ China – <u>Green Investment Guidelines</u>
	disclosure	 United Kingdom – Mandatory climate-related financial disclosures by pension schemes
	Investor environmental integration	■ Japan – <u>Green Investment Guidance</u>
	Climate stress testing (banks)	 European Union - The European Central Bank's supervisory climate risk stress for the banking system
	Carbon markets	■ European Union – EU Emissions Trading System
		■ USA - Regional carbon markets (e.g. RGGI)
		■ Malaysia - voluntary <u>Carbon Trading Market</u>
		■ New Zealand — NZ Emissions Trading System
	Green taxonomies	■ <u>EU Taxonomy</u>
		 ASEAN Taxonomy for Sustainable Finance
		■ Malaysian taxonomy
		■ <u>Canada</u>
		 China's green bond endorsed projects catalogue
		■ Singapore's green taxonomy
	Green financial products	■ European Union – <u>EU Green Bond Standard</u>
		 ASEAN – Green bond standards
		■ China – Guidelines for issuance of green bonds
		■ Japan – <u>Green bond guidelines</u>
		■ Indonesia - OJK Regulation (POJK) No. 60/POJK.04/2017 - lays out the standards for green bonds issuance
Social ('S') regulations	Corporate disclosure - employee diversity	 European Union - Non-Financial Reporting Directive (NFRD) - gender representation among senior managers
-	Human rights, trafficking and	 USA - Bans on imports from countries that violate human rights, federal acquisition regulation final rule on ending trafficking in
	slavery regulations	persons

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		 EU – Conflict minerals regulation (obliges importers in the EU of tin, tantalum and tungsten to apply due diligence to their supply chain) United Kingdom – Modern slavery act 2015, UK Companies Act Australia – Modern slavery act 2018
	Corporate disclosure -Human capital management	 USA - The Securities and Exchange Commission (SEC) proposed legislation on human capital management
	Financial products	ASEAN – social bond standards
Governance ('G')	Executive remuneration	■ United Kingdom - MIFIDPRU Remuneration Code (SYSC 19G)
regulations	regulation	
	Corporate disclosure -Corporate	Japan – Corporate governance code revised to include human rights provision
	governance	 Singapore – SGX Code of Corporate Governance RegCo requirements for board diversity policies and disclosures
	Corporate governance	■ Japan - Corporate governance code (2018)
	regulation	■ Philippines – <u>Principles of Good corporate governance</u>
		■ Bangladesh – <u>Corporate Governance Guidelines</u>
		■ Hong Kong – <u>Corporate Governance Code</u>
		■ Thailand - Securities and Exchange Commission (SEC) issued a Corporate Governance Code in 2017