

Bank of
SUSTAINABILITY

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Government

- Set up national policies, Climate targets and action plans
- Impose rules & regulations and Incentives to change market behavior toward sustainability
 - Provide funds for climate/sustainable projects

- Have climate awareness

Consumer

Private Sector

- Have climate awareness
- Follow country's policies, rules & regulations
- Operate business in sustainable ways

Roles toward

SUSTAINABLE FINANCE

Financial Market Regulators

- Set up regulations on climate risk assessments, ESG reporting and disclosure

Financial Institutions

- Strengthen actions on sustainability
- Follow country's policies, rules & regulations
- Adopt international standards and guidance such as TCFD, GRI, SASB



The Roles We Play...

1

**RESPONSIBLE
CORPORATE
CITIZEN**

2

**FINANCIAL
SERVICE
PROVIDER**

Bank of Sustainability

K-Strategy is reimagined to drive growth and empower customers

Purpose To Empower Every Customer's Life and Business

Sustainability

ESG

Beyond Banking & Innovation

Strong Brand

Growth Strategy

Dominate Digital Payment

Reimagine Commercial & Consumer Lending

Democratize Investment & Insurance

Penetrate Regional Market

Net Zero Society

E

Net Zero in Own Operations

Decarbonized Financed Portfolio Emissions

Sustainability / Green Finance

Beyond Finance Solutions

Financial for all

S

Best Place to Work

Financial Inclusion
Financial & Digital Literacy

Respect for Human Rights

Social Responsibility

G

Good Corporate Governance and Appropriate Risk Management

NET

Commitment

- Net Zero in **OUR OWN OPERATIONS** (Scope 1 & 2) by 2030
- Net Zero in **OUR FINANCED PORTFOLIO** (Scope 3) in line with Thailand's aspirations*, accelerating this journey where possible.

Allocating at least **Baht 100 - 200 billion** in sustainable financing and investment by 2030

Supporting customers in the transformation to a Net Zero economy

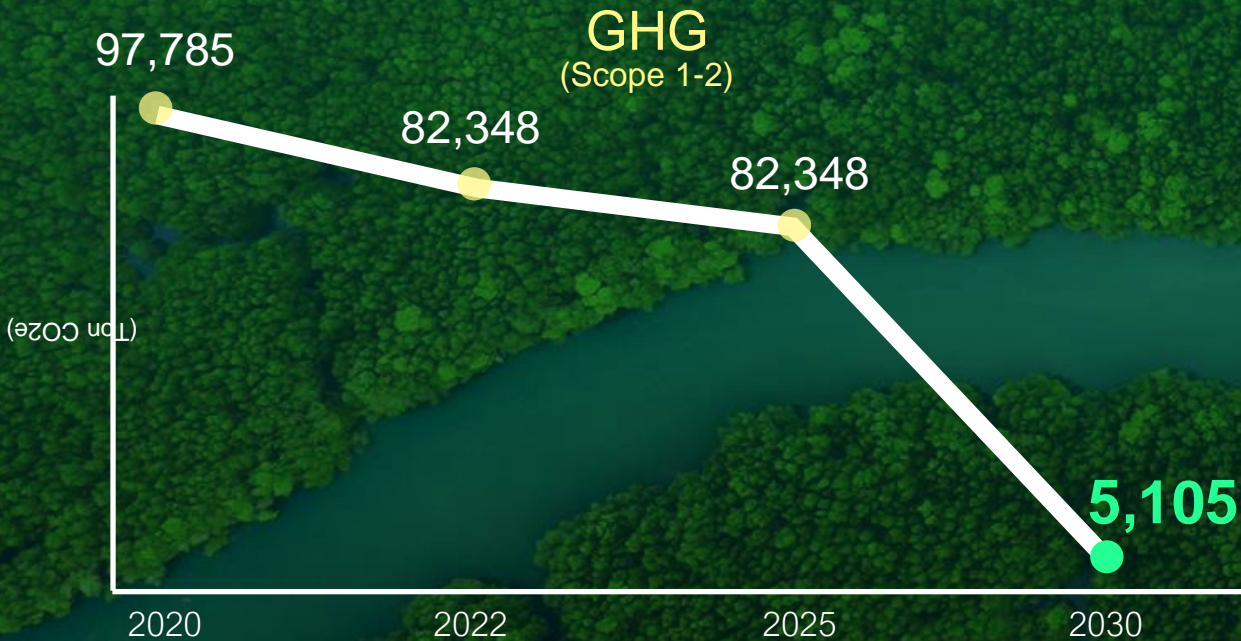


*Thailand's ambition at COP 26:
2050 Carbon Neutrality
2065 Net Zero GHG Emissions

Decarbonization Pathway

Our Own Operation

(Scope 1-2)



This target is considered to align with SBTi.

- 2030** Net Zero in our own operations (Scope 1, 2)
- 2025** 21% reduction of GHG emissions
- 2022** 8.4% reduction in GHG emissions (Cumulative from base year 2020)

* 4.2% Emission reduction per year
* Baseline year 2020



Scope 1

Emission from **fossil fuel** burned from KBank own car fleet

- EV Fleet Conversion
- Adopt lower emission factor fuel (E85, B20)
- Carbon offset



Scope 2

Emission incurred from **electricity consumption**

- Consumed more renewable energy (Solar Rooftop)
- Energy Conservation Measures (Building Retrofit, BMIS, A/C)
- Space Optimization
- REC



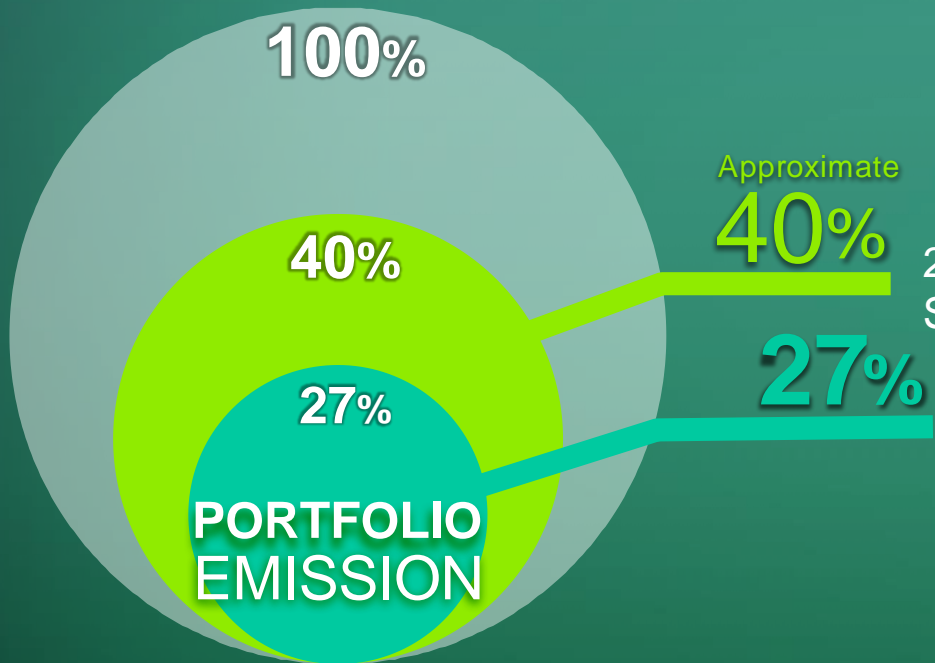
Carbon Removal

Residual emission

- Tree Planting
- Reforestation
- Carbon Capture Utilization Storage Technology (CCUS)

Sector Prioritization

for portfolio decarbonization management



Approximate

40%

2 Sectors Decarbonization Strategy in 2023

27%

3 Sectors Decarbonization Strategy in 2022

- ✔ Power Generation
- ✔ Oil & Gas
- ✔ Coal

Cumulative estimated emissions
% estimated Total Scope 3 Category 15



Financed Portfolio Decarbonization (Scope 3)

in line with Thailand's aspiration, accelerating this journey where possible

GO
GREEN
Together



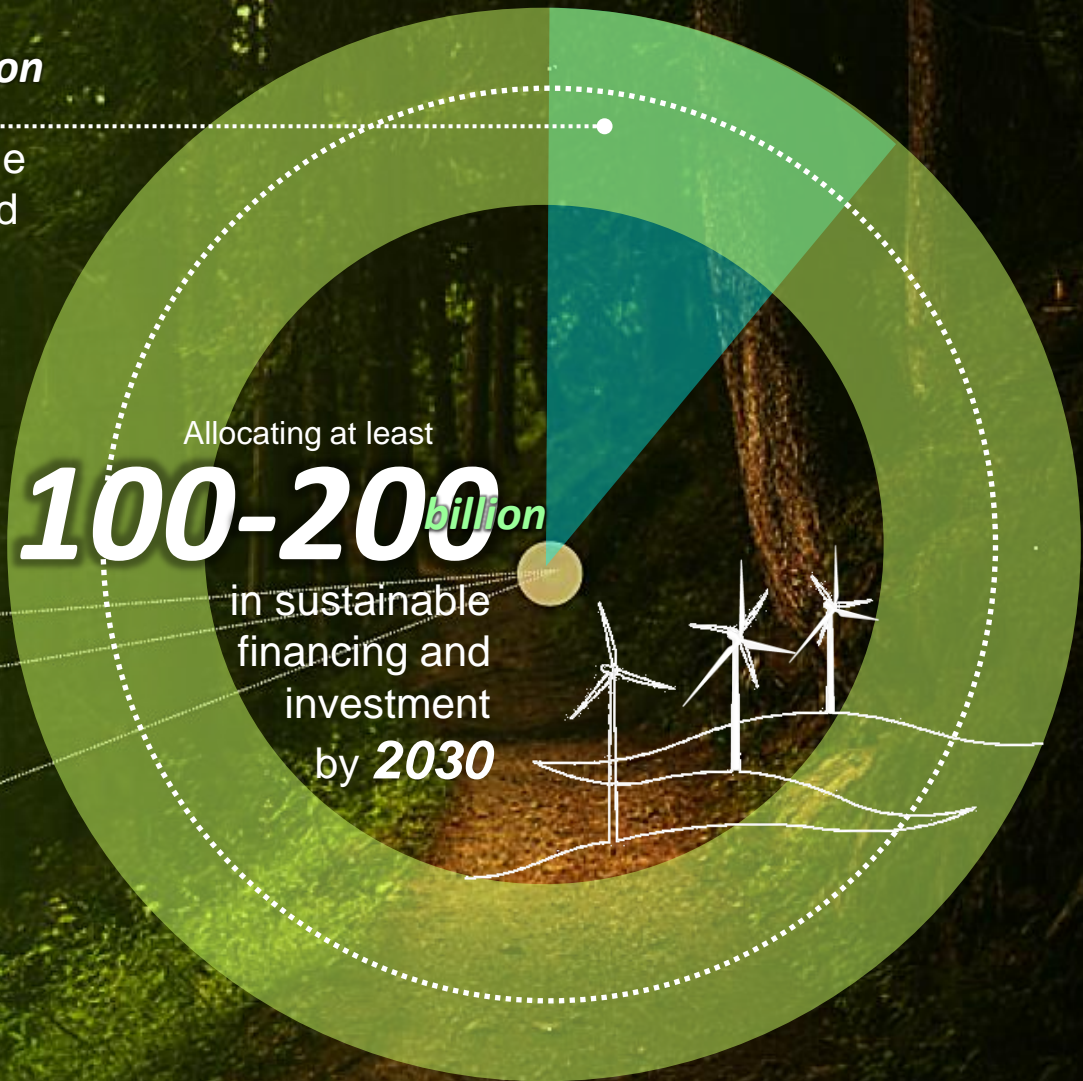
Leader of Innovative

Green Finance

Agenda in Thailand



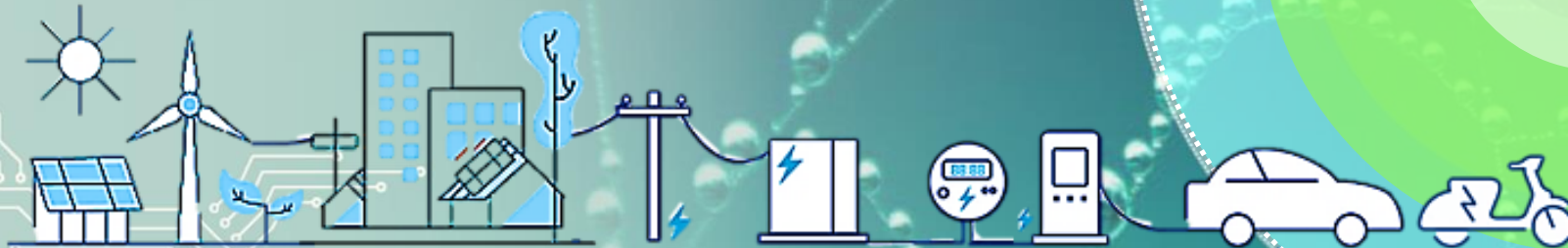
25 billion
in sustainable
financing and
investment
in **2022**



beyond
Financial Solutions

Wider Ecosystem for the Whole Supply Chain

Advanced
Technology
and
Partnership



▶ **Solar Plus Model**

▶ **EV Bike Ecosystem**

POTENTIAL SOLUTIONS

To scale up the Sustainability and Green Financing

1

NATIONAL POLICY SUPPORT

- Legislation and policy support
- Require larger portion of renewable energy projects

2

GREEN TAXONOMY

- Comprehensive definition of green finance
- Methodology to measure the impacts
- Legislation and financial support
- Standard setting of each industry

3

INCENTIVE

- To help acceleration of green finance in Thailand

4

CAPABILITY BUILDING

- Cross-agency collaborations among regulators and financial institutions to build capacity to grow together

5

STAKEHOLDERS AWARENESS

- Company level, investors, and consumers



SUSTAINABILITY

is a never-ending process

Seeking **INVOLVEMENT** and **ALIGNMENT** from several parties
to create nationwide impacts and collaboration
to enhance standards for ecosystems